

## Ghana Partnership Strategy Aid Harmonisation and Effectiveness Matrix

| Paris Declaration   |  |   |  |   |  |   |
|---|--|---|--|---|--|---|
| Pillar  | Indicator  | Assessment Criteria   | Assessment Methodology   | 2004 DAC Baseline                                     | 2010 Target  |   |
| <b>Ownership</b>  | (1) Countries have operational development strategies                                      | <ul style="list-style-type: none"> <li>Coherent long-term vision</li> <li>Medium term strategy derived from vision</li> <li>Country specific development targets</li> <li>Holistic, balanced, well-sequenced strategy</li> <li>Capacity and resources for implementation</li> </ul> | CDF methodology:<br>A= substant'ly developed<br>B= largely developed<br>C= some action taken<br>D= some elements<br>E= little action | <b>Global:</b> 9% rated A or B<br><br><b>Ghana:</b> C | <b>Global:</b> 75% rated A or B<br><br><b>Ghana:</b> B |   |
| Ghana Action Plan   |  |   |  |   |  |   |
| Objectives  | Country Outcome  | Activities  | Responsibility   | Baseline  | Target   | Outputs   |
| <b>National development strategy has clear priorities linked to a medium-term expenditure framework and reflected in annual budgets</b> | Outcomes in GPRS II are reflected in MDAs MTEF Budget with funds allocated to the outcomes | GoG revises the GPRS incorporating recommendations from CG and final stakeholder consultations to produce a comprehensive, prioritised, results-oriented development programme  | NDPC, MoFEP(EP), Pillar working groups, civil society  | Oct 05 draft GPRS II                                  | Dec.2005   | 2 consultation meetings: with DPs and with CS   |
|   |  | GoG issues Final GPRS II document   | GoG  |   | March 2006   | Report issued   |
|   |  | NDPC/MOFEP develop an educational programme for MDAs & Parliament on the GPRS II and on institutional roles and best practices  | NDPC, MoFEP  | na  | April 2006   | Trg materials, trg team roll out plan   |
|   |  | NDPC conducts training as per roll out plan   | NDPC   | na  | May-July 2006  | Nbr of training sessions  |
|   |  | NDPC/MOFEP identify leaders in all MDAs with good understanding of the GPRS and how their departments interface with the GPRS II  | NDPC, MoFEP-Budget Division  |   | May-July 2006  | Nbr of leaders  |
|   |  | MDAs prepare detailed sector strategic plans/results-based programs (with targets and implementation strategy) and MTEF budgets based on GPRS II (see also Indicator 4)   | MDAs/MoFEP with DP support   |   |  | <b>2006:</b><br>Agriculture<br>Education<br>Health<br>Water<br><b>2007:</b><br>Communicat'n<br>Energy<br>Roads<br>Tourism |

| <b>Ghana Action Plan</b>  |                        |  |                       |                     |                     |  |
|---|------------------------|--|-----------------------|---------------------|---------------------|--|
| <b>Objectives</b>   | <b>Country Outcome</b> | <b>Activities</b>  | <b>Responsibility</b> | <b>Baseline</b>     | <b>Target</b>       | <b>Outputs</b>                             |
| <b>National development strategy has clear priorities linked to a medium-term expenditure framework and reflected in annual budgets</b> |                        | DPs provide to MOFEP annual projections on all donor funded activities supporting GPRS II (see also Indicator 7) | DPs                   | Data from Nov 05 CG | By July 1 each year | Nbr DPs providing standardised projections |



| <b>Ghana Action Plan</b>  |                        |  |                       |                 |                        |  |
|---|------------------------|--|-----------------------|-----------------|------------------------|--|
| <b>Objectives</b>   | <b>Country Outcome</b> | <b>Activities</b>  | <b>Responsibility</b> | <b>Baseline</b> | <b>Target</b>          | <b>Outputs</b>   |
| <b>Public financial management systems are substantially strengthened (cont.)</b> |                        | CAGD/IAA carry out training programmes on financial administration and internal audit (see also Indicator 4) | CAGD, IAA             |                 | 2007 on-going activity | Nbr people trained (FM)<br><br>Nbr people trained (IA) |



| Paris Declaration                                   |   |  |                                       |  |   |                        |
|---|---|--|---------------------------------------|--|---|------------------------|
| Pillar  | Indicator   | Assessment Criteria  | Assessment Methodology                | 2004 DAC Baseline                          | 2010 Target   |                        |
| <b>Alignment</b>                                    | (3) Aid flows are aligned on national priorities                            | <ul style="list-style-type: none"> <li>Numerator: aid flows to the government sector reported on government's budget</li> <li>Denominator: aid flows to the government sector scheduled for the fiscal year</li> </ul> | [additional guidance to be developed] | <b>Global:</b> 90%<br><br><b>Ghana:</b> ?? | <b>Global:</b> halve the gap not on budget (minimum target of 85%)<br><br><b>Ghana:</b> 95% |                        |
| Ghana Action Plan                                   |   |  |                                       |  |   |                        |
| Objectives  | Country Outcome   | Activities   | Responsibility                        | Baseline                                   | Target  | Outputs                |
| <b>Aid flows are aligned on national priorities</b> | Aid is aligned on GPRS II priorities and is captured in the national budget | GoG will provide feedback where DP sector support is not sufficiently aligned with GoG funding priorities  | MOFEP/NDPC                            |  | March 2006  | Feedback               |
|   |   | GoG & DPs strengthen Ghana Partnership Strategy (GPS) alignment with GPRS II priorities  | DPs-GoG (WB DP lead)                  | CG results matrices                        | June 2006 (by CG)   | GPS results matrices   |
|   |   | Using information in the CG results matrices (re: donor mapping), engage in discussion on areas of interest and on scope for streamlining interventions  | GoG-DPs/ harmonisation working group  | na   | March 2006  | Streamlining proposal  |
|   |   | Building on GoG-DP dialogue, initiate programme consolidation where feasible (including joint advisory & delegated funding arrangements)   | DPs                                   | na   | June 2006   | Agreement on framework |
|   |   | DP sector leads and MDDBS co-chairs meet regularly to ensure that Sector and MDDBS policy dialogues are consistent and complementary   | GoG, DPs, MDDBS Co-Chairs             | na   | quarterly meetings  | Nbr meetings           |
|   |   | Following the GPRS APR and PRGF/MDDBS reviews, GoG-DPs hold Annual CG Meeting in time to inform the next year's budget cycle   | GoG, DPs (WB + MOFEP lead)            | Nov 2005                                   | June 2006   | CG                     |
|   |   |  |                                       |  |   |                        |

| Paris Declaration   |  |  |                                       |  |   |                                     |
|---|--|--|---------------------------------------|--|---|-------------------------------------|
| Pillar  | Indicator  | Assessment Criteria  | Assessment Methodology                | 2004 DAC Baseline  | 2010 Target   |                                     |
| <b>Alignment</b>  | (4) Strengthen capacity by coordinated support   | <ul style="list-style-type: none"> <li>Numerator: volume of technical cooperation (TC) provided through coordinated programmes in support of capacity devt</li> <li>Denominator: total volume of TC provided at country level</li> </ul>   | [additional guidance to be developed] | <b>Global: 27%</b><br><br><b>Ghana: 14%</b><br>(7 responses) | <b>Global: 50%</b><br>of TC flows are through coordinated programmes<br><br><b>Ghana: 50%</b> |                                     |
| Ghana Action Plan   |  |  |                                       |  |   |                                     |
| Objectives  | Country Outcome  | Activities   | Responsibility                        | Baseline   | Target  | Outputs                             |
| <b>GoG capacity to plan, manage, implement, and account for results of development policies is Strengthened</b> | Technical cooperation/assistance is provided within a coordinated framework supporting national and sector CB requirements | GoG defines capacity building requirements drawing on national and sector strategies   | MOFEP/MDAs                            |  | End 2006  | CB report                           |
|   |  | GoG and DPs agree on initial list of themes for coordinated TC programs (eg) <ul style="list-style-type: none"> <li>GPRS leadership capacity at sector level</li> <li>financial administration and internal audit</li> <li>procurement</li> <li>GPRS monitoring and evaluation</li> <li>detailed sector programs (results-based matrix) to implement GPRS framework</li> </ul> | DP-GoG / harmonisation working group  |  | March 2006  | Agreed list                         |
|   |  | DPs and GoG exchange views on who is well placed to provide support in priority areas and who will carry the process forward for each coord. TC programme  | DP-GoG / harmonisation working group  |  | March 2006  | Focal points agreed for TC programs |
|   |  | DPs and GoG develop co-ordinated TA/training plans to support CB requirements  | DPs + MDAs                            |  | By end 2006   | Nbr of coordinated TC programs      |

| Paris Declaration   |   |  |  |  |   |                   |
|---|---|--|--|--|---|-------------------|
| Pillar  | Indicator   | Assessment Criteria  | Assessment Methodology   | 2004 DAC Baseline  | 2010 Target   |                   |
| <b>Alignment</b>  | (5a) Use of country PFM systems (% of aid flows)                              | <ul style="list-style-type: none"> <li>Numerator: aid flows that use country PFM systems</li> <li>Denominator: total aid flows to govt sector</li> </ul>             | Using PFM/CPIA scale (see indicator 2a): <ul style="list-style-type: none"> <li>countries with score &gt;5, reduce gap by ⅓</li> <li>countries with score between 3.5 &amp; 4.5, reduce gap by ½</li> </ul>                                      | <b>Global:</b> not available<br><br><b>Ghana:</b> 59% (7 responses)  | <b>Global:</b> depends on country rating<br><br><b>Ghana:</b> 75% |                   |
|   | (5a) Use of country PFM systems (% of donors)                                 | <ul style="list-style-type: none"> <li>Numerator: number of donors that use country PFM systems</li> <li>Denominator: total number of donors in a country</li> </ul> | Using PFM/CPIA scale (see indicator 2a): <ul style="list-style-type: none"> <li>countries with score &gt;5, 100% of donors use PFM systems</li> <li>countries with score between 3.5 &amp; 4.5, 90% of donors use country PFM systems</li> </ul> | <b>Global:</b> not available<br><br><b>Ghana:</b> 100% (7 responses) | <b>Global:</b> depends on country rating<br><br><b>Ghana:</b> 90% |                   |
| Ghana Action Plan   |   |  |  |  |   |                   |
| Objectives  | Country Outcome   | Activities   | Responsibility   | Baseline   | Target  | Outputs           |
| <b>Number of multiple financial systems is reduced and the GoG PFM system is strengthened</b> | DPs increasingly use Ghana public financial systems for channelling aid flows | DPs and GoG agree on framework to be used at country level for evaluating quality of PFM and for tracking progress (PEFA/CPIA discussion)                            | GoG, DPs   | initial discussions Oct 2005   | March 2006  | Agreed framework  |
|   |   | DPs and GoG agree on standards to be met for shifting to use of GoG financial management system (whether CPIA or PEFA based)   | GoG, DPs   |  | By June 2006 (by next CG)   | Standards agreed  |
|   |   | Diagnostic review/performance assessment is conducted using agreed framework on an annual basis  | GoG, DPs   | 2006 review of 2005 will provide baseline                            | By March/April each year  | Diagnostic report |

| Paris Declaration   |   |   |   |  |  |                   |
|---|---|---|---|--|--|-------------------|
| Pillar  | Indicator   | Assessment Criteria   | Assessment Methodology  | 2004 DAC Baseline  | 2010 Target  |                   |
| <b>Alignment</b>  | (5b) Use of country procurement systems (% of aid flows)  | <ul style="list-style-type: none"> <li>Numerator: aid flows that use country procurement systems (CPS)</li> <li>Denominator: total aid flows to govt sector</li> </ul>            | Using Round Table Procurement scale (see indicator 2b): <ul style="list-style-type: none"> <li>countries with score of A, reduce gap by 2/3</li> <li>countries with score of B, reduce gap by 1/3</li> </ul>          | <b>Global:</b> not available<br><br><b>Ghana:</b> 27% (5 responses)  | <b>Global:</b> depends on country rating<br><br><b>Ghana:</b> 50% (to confirm) |                   |
|   | (5b) Use of country procurement systems (% of donors)   | <ul style="list-style-type: none"> <li>Numerator: number of donors that use country procurement systems</li> <li>Denominator: total number of donors in a country</li> </ul>      | Using Round Table Procurement scale (see indicator 2b): <ul style="list-style-type: none"> <li>countries with score of A, 100% of donors use CPS</li> <li>countries with score of B, 90% of donors use CPS</li> </ul> | <b>Global:</b> not available<br><br><b>Ghana:</b> 100% (5 responses) | <b>Global:</b> depends on country rating<br><br><b>Ghana:</b> 90%              |                   |
| Ghana Action Plan   |   |   |   |  |  |                   |
| Objectives  | Country Outcome   | Activities  | Responsibility  | Baseline   | Target   | Outputs           |
| <b>Number of multiple procurement systems is reduced and the GoG procurement system is strengthened</b> | DPs increasingly use Ghana's public procurement system for purchases of goods, services and civil works using aid funds | GoG shares PPME monitoring tool with DPs to facilitate discussion of whether this framework can provide a harmonised basis for formal procurement assessment at the country level | PPB   | PPME tool in draft   | March 2006   | Workshop          |
|   |   | DPs and GoG agree on framework for formal performance assessment and frequency  | GoG, DPs  |  | By June 2006 (by next CG)  | Framework agreed  |
|   |   | DPs and GoG agree on standards to be met for shifting to use of GoG procurement system (whether PPME based or Round Table based)  | GoG, DPs  |  | By June 2006 (by next CG)  | Standards agreed  |
|   |   | First formal review carried out under harmonised framework  | ?? independent evaluators ??  | 2006 review of 2005 will provide baseline                            | By March/April each year   | Diagnostic report |

| <b>Paris Declaration</b>  |   |  |   |   |   |                       |
|---|---|--|---|---|---|-----------------------|
| <b>Pillar</b>   | <b>Indicator</b>  | <b>Assessment Criteria</b>   | <b>Assessment Methodology</b>   | <b>2004 DAC Baseline</b>  | <b>2010 Target</b>  |                       |
| <b>Alignment</b>  | (6) Avoid parallel implementation structures  | Number of parallel project implementation units (PPIUs)  | PPIU= outside structure of implementing agency or duplicates ministry functions | <b>Global:</b> 1652 PPIUs in 34 countries<br><br><b>Ghana:</b> 21 (8 responses) | <b>Global:</b> Reduce stock of PPIUs by two thirds<br><br><b>Ghana:</b> 7 (to confirm based on exit strategies) |                       |
| <b>Ghana Action Plan</b>  |   |  |   |   |   |                       |
| <b>Objectives</b>   | <b>Country Outcome</b>  | <b>Activities</b>  | <b>Responsibility</b>   | <b>Baseline</b>   | <b>Target</b>   | <b>Outputs</b>        |
| <b>Avoid Parallel Implementation Structures for day-to-day management and implementation of aid-financed programmes</b> | Skills and expertise are retained within the public sector and mandated MDAs are able to perform their assigned functions | DPs and GoG carry out sector by sector inventory of PIUs and PPIUs   | DPs, MDAs, MOFEP, MPSR  |   | March 2006  | Report                |
|   |   | DPs and GoG agree on exit strategy for PPIUs at sectoral level   | DPs, MDAs, MOFEP, MPSR  |   | Dec 2006  | Nbr exit strategies   |
|   |   | GoG revises allowance framework applicable to civil service  | MOFEP   | 2007 budget framework   | Jan 2007  | GoG circular          |
|   |   | GoG adjusts allowance framework annually to maintain realism   | MOFEP   |   | 2008, etc.  |                       |
|   |   | For 2006, DPs and GoG agree on common practices and levels re: local, international and sitting allowances for use in all DP funded programmes | DPs, GoG / harmonization working group  |   | Feb/March 2006  | Recommended framework |

| Paris Declaration  |   |   |                                       |   |  |   |
|--|---|---|---------------------------------------|---|--|---|
| Pillar   | Indicator   | Assessment Criteria   | Assessment Methodology                | 2004 DAC Baseline   | 2010 Target  |   |
| <b>Alignment</b>   | (7) Aid is more predictable                                     | <ul style="list-style-type: none"> <li>Numerator: aid flows disbursed within the fiscal year for which scheduled</li> <li>Denominator: aid flows scheduled for the fiscal year</li> </ul> | [additional guidance to be developed] | <b>Global:</b> 80% (2001-4 average)<br><br><b>Ghana:</b> 62% (2002) | <b>Global:</b> Halve the gap<br><br><b>Ghana:</b> 90% (to confirm) |   |
| Ghana Action Plan  |   |   |                                       |   |  |   |
| Objectives   | Country Outcome   | Activities  | Responsibility                        | Baseline  | Target   | Outputs   |
| <b>DPs provide indicative aid commitments over a multi-year period to enable GoG to manage GPRS II implementation more effectively</b> | A joint DP aid framework (moving toward a multi-year framework) | DPs schedule their funds for GPRS programmes on a multi-year basis  |                                       |   |  | Nbr DPs providing multi-year support                |
|  |   | DPs/GoG agree on common format for reporting on projected aid flows over multi-year horizon   | DPs + MOFEP + Central Bank            |   | Dec 2005   | Format  |
|  |   | Each year, DPs provide multi-year, comprehensive information on projected aid flows to enable Government to prepare a comprehensive budget  | DPs                                   | 2005 CG submissions   | Submit by July 1 each year   | Nbr DPs providing standardized projections          |
|  |   | DPs disburse support according to the schedules indicated in their multi-year projected aid flows submission (including MDBS support)   | DPs and implementing MDAs             |   | On-going   | %   |
|  |   | DPs and GoG work to ensure that MDBS support is released by the first quarter of the budget year for which it is intended, or by June at the latest                                       | DPs, GoG, IMF                         | Initial discussions Oct 2005  | Starting Budget Year 2006  | % released by June 2006<br>% released by March 2007 |
|  |   | DPs/GoG agree on common format for reporting on programme expenditures  | DPs + MOFEP + Central Bank            |   | Dec 2005   | Format  |
|  |   | DPs submit expenditure report according to agreed format on a quarterly basis   | DPs                                   |   | Starting January 2006  | Nbr DPs submitting standard exp. report             |

| Paris Declaration                                 |                       |   |                        |  |  |          |
|---|-----------------------|---|------------------------|--|--|----------|
| Pillar  | Indicator             | Assessment Criteria   | Assessment Methodology | 2004 DAC Baseline  | 2010 Target  |          |
| <b>Alignment</b>                                  | (8) Aid is untied     | Numerator: Untied bilateral ODA commitments.<br>Denominator: Total bilateral ODA commitments. |                        | <b>Global:</b> 41% of reported aid was untied<br><b>Ghana:</b> not available | <b>Global:</b> Progress over time<br><b>Ghana:</b> TBD |          |
| Ghana Action Plan                                 |                       |   |                        |  |  |          |
| Objectives  | Country Outcome       | Activities  | Responsibility         | Baseline   | Target   | Outputs  |
| <b>Untie aid to ensure better value for money</b> | Reduction in tied aid | Collect baseline data on degree of tied aid to Ghana  |                        |  | March 2006   | Report   |
|   |                       | DPs and GoG develop a programme to progressively untie Aid, including realistic targets       |                        |  | December 2006  | Proposal |

| Paris Declaration   |  |   |   |  |  |  |
|---|--|---|---|--|--|--|
| Pillar  | Indicator  | Assessment Criteria   | Assessment Methodology  | 2004 DAC Baseline  | 2010 Target  |  |
| <b>Harmonisation</b>  | (9) Use of common arrangements or procedures   | <ul style="list-style-type: none"> <li>• Numerator: volume of aid released as programme-based approach (PBA)</li> <li>• Denominator: total aid flows</li> </ul>           | PBA definition: <ul style="list-style-type: none"> <li>• BOP and general budget support</li> <li>• Sector budget support and projects integrated in SWAps</li> <li>• Other forms of PBAs</li> </ul> | <b>Global:</b> 43%<br><br><b>Ghana:</b> 50% (14 responses) | <b>Global:</b> 66% of aid flows are within PBAs<br><br><b>Ghana:</b> 75% |  |
| Ghana Action Plan   |  |   |   |  |  |  |
| Objectives  | Country Outcome  | Activities  | Responsibility  | Baseline   | Target   | Ouputs   |
| <b>Common arrangements or procedures are used at country level for planning, monitoring, disbursement, evaluating and reporting</b> | Increased use of programme-based aid modalities and reduced transaction costs for GoG/MDAs | GoG and DPs agree on a timetable for introducing SWAps in all sectors, eg: 2006: Agriculture, Water ? 2007: Decentralization, M&E, PSR ? 2008: Education, Roads, Energy ? | GoG, DPs  | 2005: 4 MDBS, health, PSD, HIV                             | March 2006   | Timetable agreed                                       |
|   |  | GoG and DPs take stock of current sector groups and compile current list of DP-GoG sector leads   | GoG, DPs / harmonisation working group  | 2004: 18   | End January 2006   | Updated report   |
|   |  | GoG and DPs agree on steps to optimize sector group framework (may or may not involve reduction in number of groups)  | Technical harmonisation WG  |  | March 2006   | Revised framework                                      |
|   |  | GoG and DPs develop and implement good practice operating procedures for sector / thematic groups (including expectations regarding joint missions)                       | GoG, DPs (thematic groups)  |  | May 2006   | Nbr revised operating procedures                       |
|   |  | DPs document focus areas and prepare inventory of in-house advisory capacity  | DPs   |  | End January 2006   | Inventory  |
|   |  | DPs increasingly manage funds for other DPs and/or engage them to perform advisory tasks  | DPs   | 2005: 1 advisory 2 fund mgt                                | On-going   | Nbr advisory arrangements<br>Nbr fund mgt arrangements |

| Paris Declaration  |   |  |   |   |   |                |
|--|---|--|---|---|---|----------------|
| Pillar   | Indicator   | Assessment Criteria  | Assessment Methodology  | 2004 DAC Baseline   | 2010 Target   |                |
| <b>Harmonisation</b>   | (10a) Joint missions  | <ul style="list-style-type: none"> <li>Numerator: number of donor missions to field by 2 or more donors or by 1 donor on behalf of other donor(s)</li> <li>Denominator: total number of donor missions to the field</li> </ul> | Mission definition excludes participation in workshops, conferences, etc. | <b>Global:</b> 15% of missions are joint<br><br><b>Ghana:</b> 14% (8 responses) | <b>Global:</b> 40% of missions are joint<br><br><b>Ghana:</b> 40% |                |
| Ghana Action Plan  |   |  |   |   |   |                |
| Objectives   | Country Outcome   | Activities   | Responsibility  | Baseline  | Target  | Outputs        |
| <b>Administrative burden on GoG related to the number of visits/missions is reduced.</b> | Number of joint missions increases and predictability of visits is improved | GoG and DPs will agree on core principles/good practices regarding mission scheduling and joint missions for application at the sector level   | GoG + DPs /harmonisation WG + sector groups                               |   | December 2005   | Proposals      |
|  |   | GoG and DPs will agree on the mission free period (MFP) to be observed during preparation of the budget each year. Proposed MFP: September-October ?   | GoG, DPs / harmonisation WG   |   | December 2005   | Agreed MFP     |
|  |   | GoG and DPs will agree on sectors to pilot implementation of harmonised mission schedules & analytic work, eg: 2006: Agriculture, Water, Energy ?  | GoG, DPs (sector groups)  | MDBS<br>Health<br>HIV   | March 2006  | Sectors agreed |
|  |   | DPs implement the harmonised sector mission schedules and the MFP as agreed  | DPs   |   | On-going 2006   | Report         |
|  |   | All DP visiting missions will meet with sector leads and share information with sector theme group   | DPs   |   | On-going 2006   | Nbr meetings   |
|  |   | DPs create a joint web-site for visiting mission data and agree to update it on a quarterly basis to facilitate coordination and improve annual tracking/reporting to DAC  | DPs   |   | Starting January 2006   | website        |

| Paris Declaration   |  |  |  |   |   |                      |
|---|--|--|--|---|---|----------------------|
| Pillar  | Indicator                              | Assessment Criteria  | Assessment Methodology   | 2004 DAC Baseline   | 2010 Target   |                      |
| <b>Harmonisation</b>  | (10b) Joint country analytic work      | <ul style="list-style-type: none"> <li>Numerator: number of country analytic reports undertaken by 2 or more donors jointly or by 1 donor on behalf of other donor(s)</li> <li>Denominator: total number of country analytic reports</li> </ul>  | Country analytic work includes: <ul style="list-style-type: none"> <li>Diagnostic reviews (eg Country Procurement Assessment Report)</li> <li>Country or sector studies and strategies</li> <li>Country or sector evaluations and discussion papers</li> </ul> | <b>Global:</b> 30% (34 country sample)<br><br><b>Ghana:</b> no baseline available | <b>Global:</b> 66% of country analytic work is joint<br><br><b>Ghana:</b> TBD |                      |
| Ghana Action Plan   |  |  |  |   |   |                      |
| Objectives  | Country Outcome                        | Activities   | Responsibility   | Baseline  | Target  | Outputs              |
| <b>Burden on GoG from proliferation of studies is reduced and duplicative work is avoided</b> | Joint country analytic work increases. | DPs share list of planned DP country analytic work for 2006-2007 with each other and GoG   | DPs  |   | December 2005   | Inventory            |
|   |  | DPs and GoG agree on areas for joint country analytic work, such as: <ul style="list-style-type: none"> <li>targets, sequencing strategy, and monitoring system at sector level for GPRS II</li> <li>PFM and procurement diagnostic reviews (linked to country baseline)</li> <li>country economic analysis</li> <li>joint evaluation of MDDBS</li> <li>country environmental assessment</li> <li>analysis and consultation process for country assistance strategies</li> </ul> | GoG, DPs (sector leads, MOFEP)   |   | March 2006  | Agreed work program  |
|   |  | GoG and DPs agree on specific TORs for agreed joint analytic reviews and initiate process  | GoG, DPs (sector leads, MOFEP)   |   | June 2006   | TOR                  |
|   |  | DPs developing new country assistance strategies in 2006 agree to harmonise analysis and consultation processes  | CIDA, DfID, EC, JICA, WB   |   | On-going 2006   | Nbr shared processes |

| Paris Declaration   |   |  |  |   |   |                                |
|---|---|--|--|---|---|--------------------------------|
| Pillar  | Indicator   | Assessment Criteria  | Assessment Methodology   | 2004 DAC Baseline                                     | 2010 Target   |                                |
| <b>Managing for Results</b>                                     | (11) Results-oriented frameworks  | <ul style="list-style-type: none"> <li>Quality of development information</li> <li>Stakeholder access to development information</li> <li>Coordinated country level monitoring &amp; evaluation</li> </ul> | CDF methodology:<br>A= substantially developed<br>B= largely developed<br>C= some action taken<br>D= some elements<br>E= little action | <b>Global:</b> 4% rated A or B<br><br><b>Ghana:</b> C | <b>Global:</b> halve the gap (52% rated A or B)<br><br><b>Ghana:</b> B  |                                |
| Ghana Action Plan   |   |  |  |   |   |                                |
| Objectives  | Country Outcome   | Activities   | Responsibility   | Baseline  | Target  | Outputs                        |
| <b>Manage resources and improve decision-making for results</b> | Clear linkages established between GPRS II and annual and multi-annual budget processes | GoG and DPs agree on a phased plan for improving results-oriented assessment & reporting frameworks that monitor progress on GPRS II and sector plans (linked to Indicators 1 and 4 and 9)                 | GoG and DPs / harmonisation WG + sector groups   | MDBS, HIV   | <b>2006:</b><br>Agriculture<br>Education<br>Health<br>Water<br><b>2007:</b><br>Communicat'n<br>Energy<br>Roads<br>Tourism | Agreed list                    |
|   |   | Yearly GPRS annual progress review (APR) and annual sector progress reports are released in a timely way and influence budget for subsequent year(s)   | GoG  |   | By April of each year   | Nbr of reports issued by April |
|   |   | DPs and GoG discuss harmonisation of indicator types in the context of budget and sector support, in order to facilitate realistic and meaningful results-based reporting                                  | DPs + GoG / harmonisation WG   |   | By March 2006   | Workshop                       |
|   |   | DPs will use a single framework of conditions for budget support and sector wide approaches  | DPs/GoG  | MDBS<br>Health  | From 2006   | Nbr agreed frameworks          |
|   |   | DPs will use indicators derived from the national development strategy or detailed sector strategies for project assistance  | DPs/MDAs   |   | From 2006   | % projects meeting criteria    |

| <b>Paris Declaration</b>                                   |   |  |  |  |   |                  |
|--|---|--|--|--|---|------------------|
| <b>Pillar</b>  | <b>Indicator</b>  | <b>Assessment Criteria</b>   | <b>Assessment Methodology</b>  | <b>2004 DAC Baseline</b>   | <b>2010 Target</b>  |                  |
| <b>Mutual Accountability</b>                               | (12) Mutual Accountability  | <ul style="list-style-type: none"> <li>Numerator: number of countries that undertake mutual assessments of commitments and development partnerships</li> <li>Denominator: total number of countries</li> </ul> | Mutual assessments (MA) include independent assessments and South-South learning | <b>Global:</b> 9% (34 country sample)<br><br><b>Ghana:</b> no MA | <b>Global:</b> 100% have mutual assessment reviews<br><br><b>Ghana:</b> annual MA |                  |
| <b>Ghana Action Plan</b>                                   |   |  |  |  |   |                  |
| <b>Objectives</b>  | <b>Country Outcome</b>  | <b>Activities</b>  | <b>Responsibility</b>  | <b>Baseline</b>  | <b>Target</b>   | <b>Outputs</b>   |
| <b>DPs and GoG are accountable for development results</b> | Progress in increasing aid harmonisation and effectiveness in Ghana is verified through an independent assessment mechanism and areas for improvement are identified. | GoG and DPs form a local harmonisation Working Group to take the aid harmonisation and effectiveness process forward   | GoG, all DPs (membership at decision-making level)                               |  | Dec 2005  | Nbr meetings     |
|  |   | GoG and DPs agree on mutual evaluation mechanism and independent evaluators for monitoring performance on aid effectiveness commitments  | GoG (lead ?), DPs (lead ?)   |  | June 2006 (by CG)   | Agreed mechanism |
|  |   | Independent evaluation for 2006 is completed and discussed at 2007 CG meeting  | Independent evaluators   |  | June 2007 (by CG)   | Report           |
|  |   | GoG and DPs develop a mechanism to strengthen the parliamentary role in GPRS II and MTEF oversight   | GoG (NGP), DPs   |  | March 2006  | Proposal         |